

# Facing the generational skill gap in manufacturing

Can technology bridge the gap?



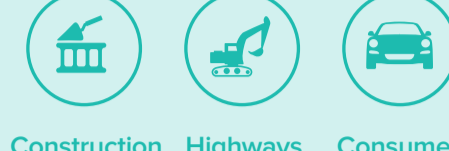
## The cause

### Evolution of jobs in manufacturing

#### Post-war boom

**Manual labor**

Manual jobs require vocational skills and on-the-job training through apprenticeships.

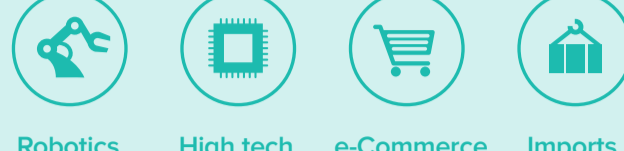


Construction boom    Highways    Consumer spending

#### Information age

**Automated processes**

Industrial engineers and IT technicians are in high demand as production lines become automated.



Robotics    High tech components    e-Commerce    Imports

#### New economy

**Customer-centric**

Jobs require problem-solving, innovative thinking, and STEM skills to meet global pressures.



Service    Supply chain visibility    Innovation

1940

2020

**10,000** baby boomers are eligible to retire every day.



## Defining the gap

**Market expectations:** A heavy burden to be supported by today's overstretched workforce



### Yesterday's golden age

- In 1950, **30% of all US jobs** were in manufacturing.<sup>1</sup>



### Today's skilled worker shortage

- U.S. manufacturing employs more than 12 million workers or **9% of the workforce**.<sup>2</sup>

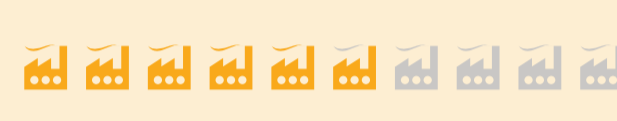


- Shortage of applicants with a background in Science, Technology, Engineering and Math (STEM) is most acute for manufacturing<sup>3</sup> leaving **up to 600,000 skilled jobs unfilled each year**<sup>4</sup>

- **52% of teenagers** say they have no interest in a manufacturing career.<sup>5</sup>



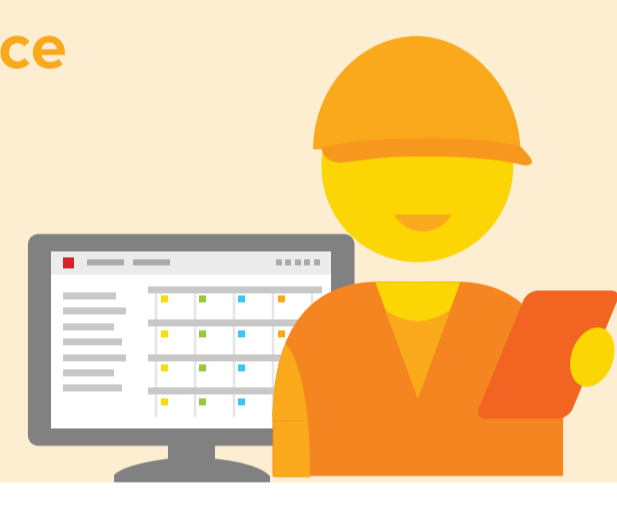
- **59% of industrial manufacturing CEOs** are worried about the availability of key skills.<sup>6</sup>



### Tomorrow's collaborative workforce

- Manufacturing rebounds with an agile, innovative workforce comfortable with advanced IT solutions

- According to Deloitte, by 2025 **millennials will comprise 75% of the workforce**, yet **65% of millennials say they feel unqualified** to take on a leadership role. Who will lead the journey?<sup>3</sup>



### Global Recruiting

By 2020 the global workforce will contain 38-40 million **fewer** skilled workers (with college or postgraduate degrees) than employers will **need**, forcing manufacturers to recruit worldwide.<sup>7</sup>



"To understand the skills gap, we have to understand how the public understands manufacturing.... They see it as a dark, dirty, dangerous industry."<sup>8</sup>



## How technology spans skill gap AND generation gap

**Modern ERP solutions reinforce the traditional best practices, plus meet expectations of millennial generation users**

### Senior managers



**Age 40+**

- School of hard knocks
- Highly experienced with knowledge to pass on
- Reluctant to change, less patient with new technology

### Modern technology

Allows both generations to meet in the middle and support manufacturing's transition



### Modern ERP

#### Helps baby boomers

- Share tribal knowledge with new recruits through the use of collaborative tools
- Learn to use and adopt new applications by providing intuitive, modern interfaces

#### Helps millennials

- Get up to speed quickly on best practices
- Easily obtain critical historical data for reference and training

### Millennial workers



**Age 20-30**

- College educated
- Less experienced, impatient with old-school processes
- Comfortable with technology

**Employees 18-35 years old are twice as likely to leave a company when they are frustrated with the usability of software<sup>9</sup>**



## Bright future

**Modern technology helps recruit and retain new workers, propelling manufacturing to a new era of innovation**



### Technology engagement is increasing

**55%** of a company's employees use ERP; **63%** use ERP when deployed in the cloud. (unlike in the past when only select super users were granted access)<sup>9</sup>



### Workforce is going mobile

**54%** of plant supervisors receive information in real-time through mobile devices.<sup>10</sup>



### Optimism is growing

**71%** of manufacturing CEOs say they are optimistic about the future.<sup>11</sup>

### Preparing for the future

Federal initiatives plan to prepare 100,000 new STEM teachers to train the next generation of engineers and technicians<sup>12</sup>



Generational Gap research and infographic sponsored by Infor, provider of modern ERP software solutions for the manufacturing industry.

To learn more, download "*Ten things you should know about the Manufacturing Skills Gap*"

[Download now >](#)

<sup>1</sup> MIT news  
<sup>2</sup> National Association of Manufacturers  
<sup>3</sup> Deloitte, "Leaders at all levels"  
<sup>4</sup> Deloitte  
<sup>5</sup> Economic Public Institute  
<sup>6</sup> PwC CEO survey  
<sup>7</sup> McKinsey & Company  
<sup>8</sup> US NEWS  
<sup>9</sup> Mint Jutras: Bridging the Generational Skill Gap  
<sup>10</sup> LNS Research  
<sup>11</sup> PwC: Manufacturing Barometer  
<sup>12</sup> whitehouse.gov